

# FINANCIAL RESULTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

28th February 2020

Mohamed Rastam Shahrom Chief Financial Officer



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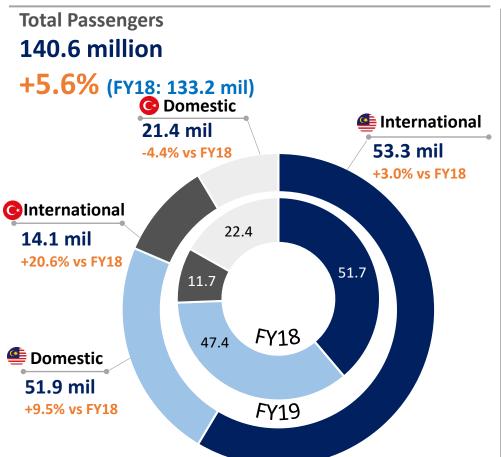
The financial results should be read in conjunction with the audited Financial Statements for the year ended 31 December 2018 and the Interim Financial Statements for the quarter ended 31 December 2019.





### **FY19 Summary**

### **Passenger Movements**



#### Notes:

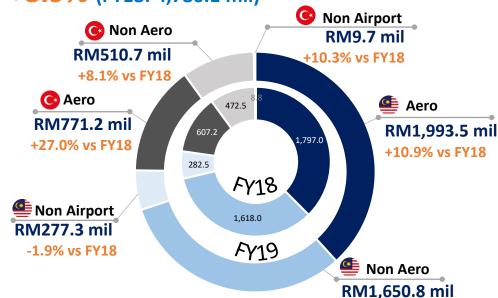
- 1.Excluding Construction Revenue and Cost in relation to IC interpretation 12: Service Concession Arrangement (IC12) of RM nil (FY18:RM65.6 mil) in Turkey
- 2.Actual excluding Non-Core Items (NCI) in FY18. NCI in FY18 represents the unrealised gain on fair value of investment in GMR Hyderabad International Airport Limited (GHIAL-RM258.4 mil) and gain on disposal of investment in GMR Malé International Airport (GMIAL-RM28.2 mil)
- 3.Included in Cash Balances are cash, cash equivalent asset held for sale and bonds
- 4.FY19 DPS of 15 sen consists of an interim DPS of 5 sen and final dividend (subject to shareholders' approval) of 10 sen

### Revenue

**Total Revenue** 

### RM5,213.1 million

+8.9% (FY18: 4,786.1 mil)<sup>1</sup>



### **EBITDA and Profit After Tax**

**Total EBITDA** 

RM2,292.0

million +9.3%

(FY18: RM2,097.0 mil)<sup>2</sup>

**Profit After Tax** 

RM537.0

million **+21.9%** 

+2.0% vs FY18

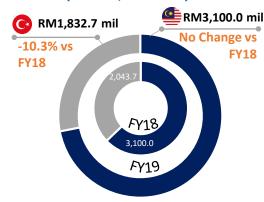
(FY18: RM440.7 mil)<sup>2</sup>

### **Borrowings**

**Total Borrowings** 

### RM4,932.7 million

**-4.1%** (FY18: 5,143.3 mil)



### **Cash Balances**

Cash & Equivalents<sup>3</sup>

RM3,230.8 million

+15.7% (FY18: 2,792.9 mil)

### **DPS & EPS**

Dividend Per Share (DPS)4

15 sen

**+7.1%** (FY18: 14 sen)

Earnings Per Share (EPS)<sup>2</sup>

32 sen

**+21.9%** (FY18: 27 sen)



# **FY19 Business Update**

### **Focus Area**

### **AERONAUTICAL**



- 12 new airlines for Malaysia
- **33** new services
- >105 mil passengers for Malaysia
- 3 new cargo freighters
- 28 QoS elements implemented
- Single-Token Journey (Airports 4.0 Initiative)







**Technology** 

**COMMERCIAL** 



- Increase and enhance retail space
- Optimise retail mix and footprint
- Improve brand positioning
- Introduce e-commerce plan
  - Develop lease strategy



Reset



**Optimisation** 

CORE **BUSINESS** 





- 2020 initiatives: Sense of Malaysia retail spaces and KUL



- 6 new airlines for Turkey
- 9 new services
- > 35 mil passengers for Turkey
- 20.6% International passenger growth for FY19
  - "Airport of the Year" award by **CAPA**









**AEROPOLIS** 

**OVERSEAS** 

**VENTURES** 



Digital free trade zone development with Cainiao HK is on track to commence operation by 3Q20



New **Developments** 



Value Accretion

Hospitality



Asset enhancement initiative for public facilities (Ballroom, Meeting Rooms and Café) at Sama – Sama Hotel, KLIA



**Higher Yield** 

NON **AIRPORT** 



# **Headline Key Performance Indicator (KPI)**

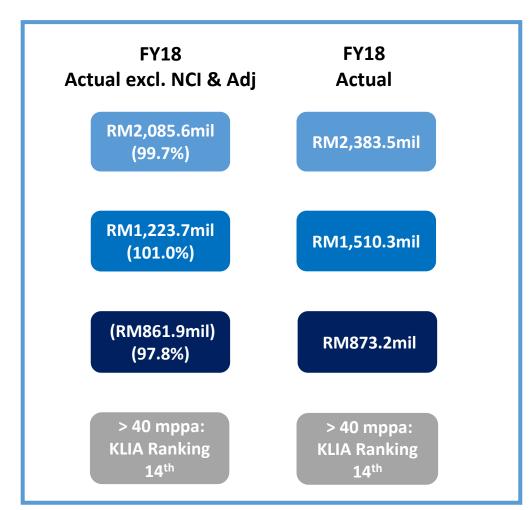
### **Exceeded EBITDA KPIs for both Malaysia and Turkey operations in FY19**

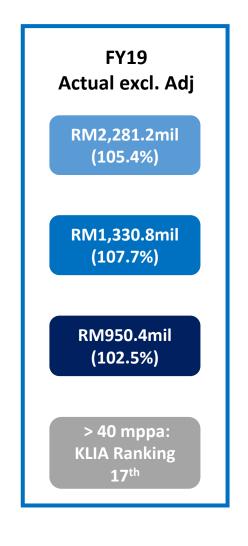
MY<sup>2</sup>
Operations
EBITDA

TR<sup>3</sup>
Operations
EBITDA

**Airport Service** 

**Quality (ASQ)** 







Non-Core Items (NCI) in FY18 represents the unrealised gain on fair value of investment in GMR Hyderabad International Airport Limited (GHIAL-RM258.4mil), gain on disposal of investment in GMR Malé International Airport (GMIAL-RM28.2mil)

<sup>&</sup>lt;sup>1</sup>% represents percentage of KPI achieved for the financial year

<sup>&</sup>lt;sup>2</sup> MY represents results from the Malaysian operation and overseas project and repair maintenance segment in Qatar

<sup>&</sup>lt;sup>3</sup> TR represents consolidated results from ISG & LGM in Turkey



# **FY19 Key Highlights**

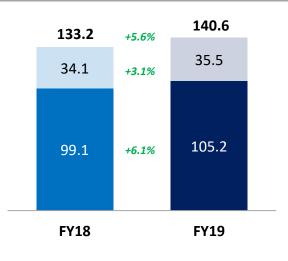
**Group EBITDA up by 9.3% on the back of 5.6% increase in passenger movements** 

Legend: 🕝



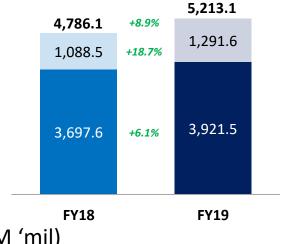
### Passenger Movement ('mil)

Aeronautical revenue per passenger increased by 4.5% and 21.9% to RM18.96 and RM21.74 respectively for Malaysia and Turkey operations



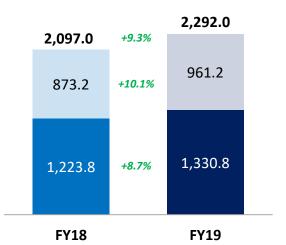
### Revenue (RM 'mil)

Group revenue surpassed RM5.0 bil for the first time, driven by strong growth in passenger and aircraft movements by 5.6% and 3.1% respectively



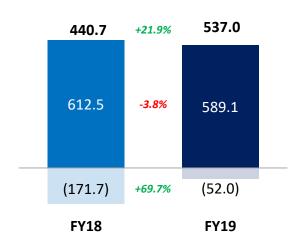
### **EBITDA** (RM 'mil)

In tandem with solid revenue growth for both operations in Malaysia and Turkey, further supported by flat growth in Malaysia operating cost



# Profit After Tax and Zakat (RM 'mil)

Group PAT grew by 21.9% losses narrowed from the operations in Turkey. Slight reduction in Malaysia PAT by 3.8% in line with higher deferred tax allowances recognised in FY18



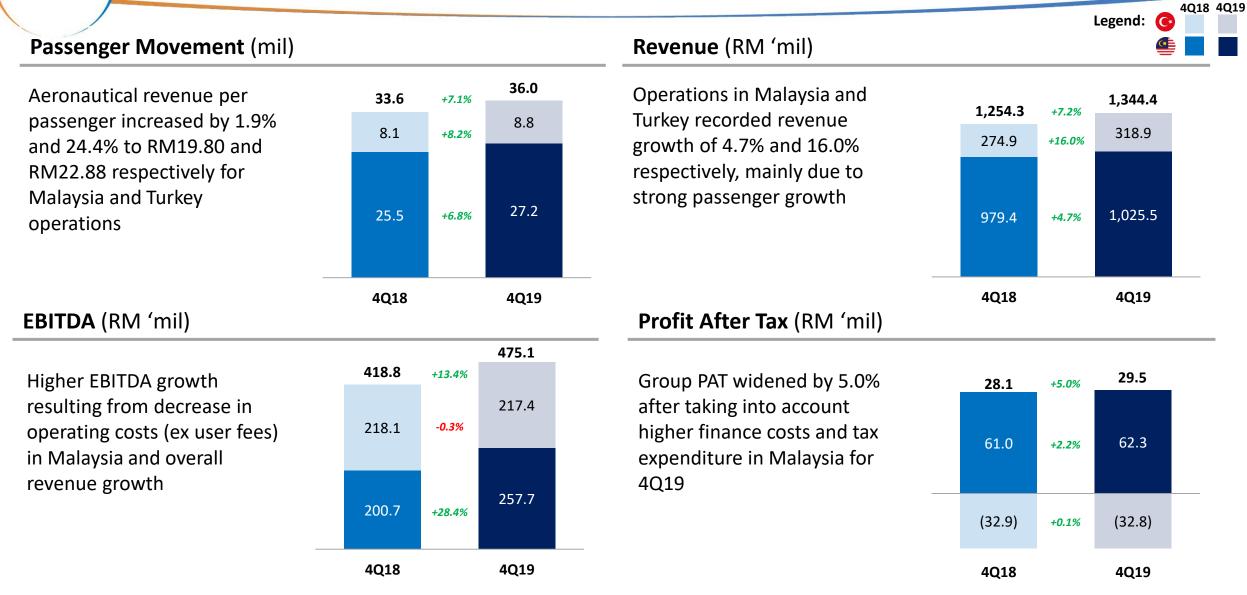
#### Notes:

- 1. Excluding Construction Revenue and Cost in relation to IC interpretation 12: Service Concession Arrangement (IC12) of RM nil (FY18:RM65.6 million) in Turkey
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# **Quarter-on-Quarter Key Highlights**

Lower operating costs in Malaysia contributed to the increase in Group EBITDA by 13.4%



#### Notes:

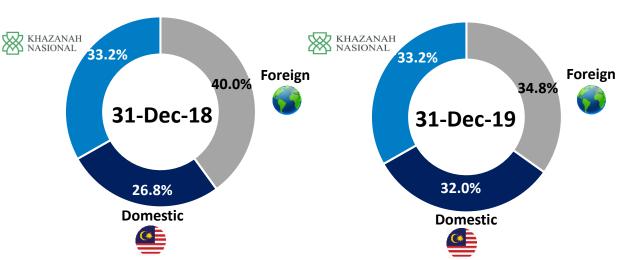
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# **Equity & Borrowing Profile**

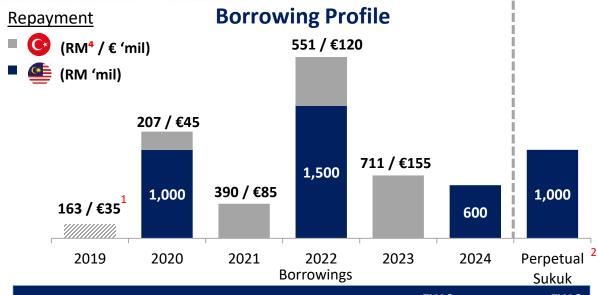
DPS up to 15 sen, while credit rating status maintained despite challenging operating environment





Financial Year	Subscription Rate		Dividend Payment per Share (sen)			Tota	l Amount (RM' mil)	Paid	Dividend Payout Ratio*
	Interim	Final	Interim	Final	Total	Interim	Final	Total	Total
2012	46.2%	85.0%	6.00	7.63	13.63	72.60	92.86	165.46	50%
2013	88.4%	87.6%	6.00	5.78	11.78	73.95	78.87	152.82	50%
2014	53.4%	74.1%	2.00	3.60	5.60	27.48	59.47	86.95	61%
2015	N/A	N/A	4.00	4.50	8.50	66.37	74.66	141.03	58%
2016	N/A	N/A	4.00	6.00	10.00	66.37	99.55	165.92	56%
2017	N/A	N/A	5.00	8.00	13.00	82.96	132.74	215.69	55%
2018	N/A	N/A	5.00	9.00	14.00	82.96	149.33	232.29	52%
2019	N/A	N/A	5.00	10.00 <mark>1</mark>	15.00	82.96	165.92	248.88	52%

<sup>&</sup>lt;sup>1</sup> The final dividend payout is subject to shareholders' approval



	FY19	FY18
Net debt (RM 'mil) <sup>3</sup>	1,701.9	2,350.3
Weighted average maturity (years)	3.43	4.45
Weighted average cost	4.11%	4.06%
Gross gearing ratio (times) 5	0.53x	0.56x
Net gearing ratio (times)	0.18x	0.26x

Credit Rating / Outlook	
RAM (Reaffirmed on (27 Dec 19)	AAA / Stable
Moody's (Reaffirmed on (15 Jan 20)	A3 / Stable

¹€35m was paid in FY19

<sup>\*</sup>The dividend payout ratio is based on the adjusted net core profit of the Group

<sup>&</sup>lt;sup>2</sup>Non-call 10 year, fixed initial periodic distribution rate of 5.75% recognised in equity

<sup>&</sup>lt;sup>3</sup>Net Debt = Borrowings – Cash and Funds

<sup>&</sup>lt;sup>4</sup>Recalculated at actual rate of repayment and RM 4.59/EUR for future payments

<sup>&</sup>lt;sup>5</sup>Gross gearing ratio including contingence liability is 0.60x (FY2018: 0.63x)





# **Year-to-date Summary**

	MY		TR	<b>.</b>	MAHB GR	OUP
	MALAYSI	A	ISG	FY19vFY18	MALAYSIA	FY19vFY18
Revenue incl. IC12	RM3,921.5mil	+6.1%	RM1,291.6mil	+11.9%	RM5,213.1mil	<b>+7.4</b> %
Revenue excl. IC12	RM3,921.5mil	+6.1%	RM1,291.6mil	+18.7%	RM5,213.1mil	+8.9%
Airport Operations	RM3,644.3mil	+6.7%	RM1,281.9mil	+18.7%	RM4,926.2mil	+9.6%
Non-Airport Operations	RM277.3mil	(-1.9%)	RM9.7mil	+10.3%	RM286.9mil	(-1.5%)
EBITDA	RM1,330.8mil	(-11.9%)	RM961.2mil	+10.1%	RM2,292.0mil	(-3.8%)
EBITDA excl. NCI*	RM1,330.8mil	+8.7%	RM961.2mil	+10.1%	RM2,292.0mil	+9.3%
PAT	RM589.1mil	(-34.5%)	(RM52.0mil)	(-69.7%)	RM537.0mil	(-26.2%)
PAT excl. NCI*	RM589.1mil	(-3.8%)	(RM52.0mil)	(-69.7%)	RM537.0mil	+21.9%
Passengers Movements	105.2mil	+6.1%	35.5mil	+4.1%	140.6mil	+5.6%
Aircraft  Movements	892,517	+3.3%	230,279	+2.5%	1,122,796	+3.1%

<sup>\*</sup>Non-Core Items (NCI) in FY18 represents the unrealised gain on fair value of investment in GMR Hyderabad International Airport Limited (GHIAL-RM258.4mil) and gain on disposal of investment in GMR Malé International Airport (GMIAL-RM28.2mil)



# **Quarter-on-Quarter & Preceding Quarter Summary**

	1	VIY			TR		MAHB GROUP					
	MALAYSIA SIA AIRPORTS			SG	<b>⊙</b>	MAL	AYSIA ONTS	<b>©</b>				
		4Qv4Q	4Qv3Q		4Qv4Q	4Qv3Q	į	4Qv4Q	4Qv3Q			
Revenue incl. IC12	RM1,025.5mil	+4.7%	+4.6%	RM318.9mil	+17.1%	(-14.9%)	RM1,344.4mil	+7.4%	(-0.8%)			
Revenue excl. IC12	RM1,025.5mil	+4.7%	+4.6%	RM318.9mil	+16.0%	(-14.9%)	RM1,344.4mil	+7.2%	(-0.8%)			
<b>Airport Operations</b>	RM966.8mil	+6.9%	+6.7%	RM316.4mil	+16.0%	(-15.0%)	RM1,283.3mil	+9.0%	+0.4%			
Non-Airport Operations	RM58.7mil	(-21.7%)	(-20.6%)	RM2.5mil	+12.7%	(-2.5%)	RM61.2mil	(-20.7%)	(-20.0%)			
EBITDA	RM257.7mil	+28.4%	(-27.7%)	RM217.4mil	(-0.3%)	(-25.2%)	RM475.1mil	+13.4%	(-26.6%)			
Profit After Tax & Zakat	RM62.3mil	+2.2%	(-63.1%)	(RM32.8mil)	+0.1%	(-213.4%)	RM29.5mil	+5.0%	(-85.1%)			
Passenger Movement	27.2mil	+6.8%	+1.4%	8.8mil	+8.2%	(-11.0%)	36.0mil	+7.1%	(-2.0%)			
Aircraft Movement	231,713	+4.0%	+1.6%	57,185	+1.4%	(-8.9%)	288,898	+3.5%	(-0.6%)			



# **FY19 EBITDA and PBT Reconciliation**

			FY19	_		FY18		\	/ariance (%	
(RM	'mil)		C*	Airports		C*	Airports		C*	MALAYSIA
	EBITDA excluding Non-core items (NCI) & Adjustments (Adj)	1,330.8	950.4	2,281.2	1,223.7	861.9	2,085.6	8.7%	10.3%	9.4%
NCI	+ Other Income - Gain on disposal of GMIAL	-	-	-	28.2	-	28.2			
NCI	+ Other Income - FV gain on investment in GHIAL	-	-	-	258.4	-	258.4			
Adj*	+ Other Income - ISG PPA interest income	-	10.8	10.8	-	11.3	11.3			
	EBITDA including NCI & Adj	1,330.8	961.2	2,292.0	1,510.3	873.2	2,383.5	(11.9%)	10.1%	(3.8%)
	- Depreciation and Amortisation	(416.0)	(325.1)	(741.2)	(377.6)	(313.0)	(693.3)			
Adj*	- Amortisation - ISG&LGM PPA concession rights fair value	-	(200.4)	(200.4)	-	(196.9)	(196.9)			
	<ul> <li>Finance Costs - interest on borrowing and misc.</li> </ul>	(174.2)	(86.2)	(296.1)	(173.4)	(120.5)	(293.9)			
	- Finance Costs - present value of SIC circuit repayment	(35.7)	-	(35.7)	-	-	-			
	- Finance Costs - ISG utilization fee expense	-	(398.9)	(398.9)	-	(420.4)	(420.4)			
Adj*	- Finance Costs - ISG&LGM PPA interest expense	-	(30.9)	(30.9)	-	(31.3)	(31.3)			
	+ Share of Assoc. & JV Profit	34.7	-	34.7	30.1	-	30.1			
	Profit before Tax & Zakat including NCI &Adj	739.5	(80.4)	659.2	989.5	(211.6)	777.9	(25.3%)	62.0%	(15.3%)
	- Taxation and Zakat	(150.5)	28.3	(122.1)	(90.5)	37.7	(52.7)			
	Profit After Tax and Zakat including NCI & Adj	589.1	(52.0)	537.0	899.0	(173.9)	725.1	(34.5%)	70.1%	(25.9%)

<sup>1.</sup> Included within current period retained earnings is a distribution to the perpetual sukuk holders amounting to RM57.5mil (FY18: RM57.5mil)

3. Finance costs – ISG utilization fee expense relates to interest expense on utilization fee liability for the year. Actual utilization fee payments amounted in FY19 amounted to RM539.4mil / EUR114.8mil (FY18: RM452.4mil / EUR95.6mil)

<sup>2.</sup> Adj\* relates to the Purchase Price Allocation(PPA) non-cash adjustments are in respect of the MFRS3: Business Combinations fair valuation on ISG&LGM (Cumulative FY19: RM220.6mil; FY18: RM216.7mil)



# **Group FY19 Results (vs FY18)**

		FY19			FY18			(* <u></u>		<b>C</b> *	AIRPORTS	
(RM 'mil)		C*	Airports		C*	Airports	1	riance %	Vari	ance %		iance %
Revenue incl. IC12	3,921.5	1,291.6	5,213.1	3,697.6	1,154.1	4,851.7		6.1		11.9		7.4
Revenue excl. IC12	3,921.5	1,291.6	5,213.1	3,697.6	1,088.5	4,786.1		6.1		18.7		8.9
Other Income	243.4	22.1	265.5	517.8	29.3	547.0		(53.0)		(24.4)		(51.5)
Direct Cost	(818.2)	-	(818.2)	(753.6)	-	(753.6)		(8.6)		0.0		(8.6)
Operating Cost	(1,554.4)	(249.5)	(1,803.9)	(1,533.8)	(194.2)	(1,728.0)		(1.3)		(28.5)		(4.4)
User Fee & PSC Share	(461.5)	(103.0)	(564.5)	(417.6)	(50.5)	(468.1)		(10.5)		(104.0)		(20.6)
Construction Cost	-	-	-	-	(65.6)	(65.6)		-		Nm		Nm
EBITDA	1,330.8	961.2	2,292.0	1,510.3	873.2	2,383.5		(11.9)		10.1		(3.8)
Depreciation & Amortisation	(416.0)	(525.5)	(941.6)	(377.6)	(509.9)	(887.5)		(10.2)		(3.1)		(6.1)
Finance Costs	(209.9)	(516.1)	(726.0)	(173.4)	(572.2)	(745.6)		(21.1)		9.8		2.6
Share of Assoc. & JV Profit	34.7	-	34.7	30.1	-	30.1		15.3		-		15.3
Profit before Tax & Zakat	739.5	(80.4)	659.2	989.5	(208.9)	780.6		(25.3)		61.5		(15.6)
Taxation & Zakat	(150.5)	28.3	(122.1)	(90.5)	37.2	(53.3)		(66.3)		(23.8)		(129.1)
Profit after Tax & Zakat	589.1	(52.0)	537.0	899.0	(171.7)	727.3		(34.5)		69.7		(26.2)
EBITDA Margin (%) (excl. IC12)	33.9%	74.4%	44.0%	40.8%	80.2%	49.8%		(6.9) ppt		5.8) ppt		(5.8) ppt
PAT Margin (%) (excl. IC12)	18.9%	(6.2%)	12.6%	26.8%	(19.2%)	16.3%		(7.9) ppt		13.0 ppt		(3.7) ppt
Net Asset per Share (RM)			5.62			5.51						2.0

Exchange rate used in profit and loss for FY19: RM4.62/EUR Exchange rate used in profit and loss for FY18: RM4.75EUR



# **Group FY19 Results (vs FY18)**

(	FY19				FY18				C		AIRPORTS	
(RM 'mil)		C*	AIRPORTS		C*	Airports	Variance %		Variance %		Variance %	
Revenue incl. IC12	3,921.5	1,291.6	5,213.1	3,697.6	1,154.1	4,851.7		6.1		11.9		7.4
Revenue excl. IC12	3,921.5	1,291.6	5,213.1	3,697.6	1,088.5	4,786.1		6.1		18.7		8.9

### Group revenue grew by 8.9%\*

- ★ Airport operations: RM4,926.2mil (+9.6%)
  - Aeronautical: RM2,764.7mil (+15.0%) mainly due to higher overall passenger movements in Malaysia and international passenger movements in Turkey by 6.1% and 20.6% respectively, leading to higher PSC revenue
  - Non-Aeronautical: RM2,161.5mil (+3.4%) driven by the commercial revenue growth in Turkey and Malaysia, in line with stronger passenger movements
- **★ Non-airport operations: RM286.9mil (-1.5%)** 
  - Project and repair maintenance: RM161.7mil (-0.3%)
  - Hotel: RM98.3mil (-0.8%)
  - Agriculture & horticulture: RM26.9mil (-10.5%)

<sup>\*</sup>Excluding Construction Revenue in relation to IC interpretation 12: Service Concession Arrangement (IC12)



# **Group FY19 Results (vs FY18)**

(RM 'mil)	FY19				FY18			C*	AIRPORTS
		C*	Airports		C*	AIRPORTS	Variance %	Variance %	_
EBITDA	1,330.8	961.2	2,292.0	1,510.3	873.2	2,383.5	(11.9)	10.1	(3.8)
Profit after Tax & Zakat	589.1	(52.0)	537.0	899.0	(171.7)	727.3	(34.5)	69.7	(26.2)

### Group EBITDA including NCI decreased by 3.8%, Group EBITDA excluding NCI increased by 9.3%

- ★ Malaysia operations: EBITDA narrowed by 11.9% mainly due to NCI amounting to RM286.6mil in FY18
- ★ Malaysia operations: EBITDA excluding NCI grew by 8.7% in tandem with higher aeronautical revenue by 10.9%
- ★ Turkey operations: EBITDA up by 10.1% in line with higher international passenger growth by 20.6%

### Group PAT including NCI decreased by 26.2%, Group PAT excluding NCI increased by 21.9%

- ★ Malaysia operations: PAT diminished by 34.5% was largely attributed to unrealised gain on NCI in the prior period
- ★ Malaysia operations: PAT excluding NCI diminished by 3.8% due to higher deferred tax allowances recognized in FY18
- Turkey operations: LAT narrowed to RM52.0mil (FY18: LAT of RM171.7mil), after taking into account a loss of RM220.6mil (FY18: RM216.7mil) primarily owing to the amortization of fair value of the concession rights



# **Group 4Q19 Results (vs 4Q18)**

		4Q19			4Q18		4	(* <u></u>		C*	Air Poris Variance %	
(RM 'mil)		C*	Airports		C*	AIRPORTS		ance %	Vari	ance %		
Revenue incl. IC12	1,025.5	318.9	1,344.4	979.4	272.3	1,251.7		4.7		17.1		7.4
Revenue incl. IC12	1,025.5	318.9	1,344.4	979.4	274.9	1,254.3		4.7		16.0		7.2
Other Income	62.2	5.5	67.8	62.1	11.3	73.4		0.2		(51.1)		(7.7)
Direct Cost	(216.3)	-	(216.3)	(216.9)	-	(216.9)		0.3		-		0.3
Operating Cost	(489.1)	(80.1)	(569.3)	(513.9)	(55.1)	(569.0)		4.8		(45.4)		(0.0)
User Fee & PSC Share	(124.7)	(27.0)	(151.6)	(110.1)	(13.0)	(123.1)		(13.2)		(107.5)		(0.6)
Construction Cost	-	-	-	-	2.6	2.6		-		Nm		Nm
EBITDA	257.7	217.4	475.1	200.7	218.1	418.8		28.4		(0.3)		13.4
Depreciation & Amortisation	(109.0)	(132.5)	(241.4)	(106.6)	(126.8)	(233.4)		(2.2)		(4.5)		(3.5)
Finance Costs	(76.4)	(125.2)	(201.6)	(43.0)	(128.0)	(171.0)		(77.6)		2.2		(17.9)
Share of Assoc. & JV Profit	14.1	-	14.1	13.1	-	13.1		7.7		-		7.7
Profit before Tax & Zakat	86.5	(40.3)	46.1	64.2	(36.7)	27.5		34.8		(9.9)		68.0
Taxation & Zakat	(24.2)	7.5	(16.6)	(3.2)	3.8	0.6		(654.4)		96.7		(2,768.4)
Profit after Tax & Zakat	62.3	(32.8)	29.5	61.0	(32.9)	28.1		2.2		0.1		5.0
EBITDA Margin (%)	25.1%	68.2%	35.3%	20.5%	79.3%	33.4%		4.6 ppt		(11.2) ppt		1.9 ppt
PAT Margin (%)	8.4%	(12.7%)	3.4%	6.6%	(13.3%)	2.2%		1.9 ppt		0.7 ppt		1.2 ppt

Exchange rate used in profit and loss for 4Q19: RM4.62/EUR Exchange rate used in profit and loss for 4Q18: RM4.75/EUR



# **Group 4Q19 Results (vs 4Q18)**

	4Q19				4Q18		<b>C</b> **			C*	AIRI	LAYSIA PORTS	
(RM 'mil)		C	Airports		C*	Airports	Variar	Variance %		Variance %		Variance %	
Revenue incl. IC12	1,025.5	318.9	1,344.4	979.4	272.3	1,251.7		4.7		17.1		7.4	
Revenue excl. IC12	1,025.5	318.9	1,344.4	979.4	274.9	1,254.3		4.7		16.0		7.2	

### **Group revenue grew by 7.2%\***

- **★** Airport operations: RM1,283.3mil (+9.0%)
  - Aeronautical: RM740.3mil (+14.7%) mainly due to higher overall passenger movements in Malaysia and international passenger movements in Turkey by 6.8% and 23.3% respectively
  - Non-Aeronautical: RM543.0mil (+2.1%) due to higher rental revenue in Malaysia
- ★ Non-airport operations: RM61.2mil (-20.7%)
  - Project and repair maintenance: RM29.0mil (-37.1%)
  - Hotel: RM25.6mil (+0.2%)
  - Agriculture & horticulture: RM6.5mil (+20.0%)

<sup>\*</sup>Excluding Construction Revenue in relation to IC interpretation 12: Service Concession Arrangement (IC12)



# **Group 4Q19 Results (vs 4Q18)**

	4Q19				4Q18			C*	A M	ALAYSIA RPORTS	
(RM 'mil)		C*	AIRPORTS		C*	AIRPORTS	Variance %	Variance %	_	Variance %	
EBITDA	257.7	217.4	475.1	200.7	218.1	418.8	28.5	(0.3)		13.4	
Profit after Tax & Zakat	62.3	(32.8)	29.5	61.0	(32.9)	28.1	2.2	0.1		5.0	

### **Group EBITDA increased by 13.4%**

- ★ Malaysia operations: EBITDA widened by 28.5% due to 9.0% growth in airport operations revenue and reduce operating costs
- ★ Turkey operations: EBITDA remained flat 0.3% as the increase in revenue was mitigated by higher operating costs

### **Group Profit after Tax & Zakat increased by 5.0%**

- Malaysia operations: Higher PAT by 2.2% was largely attributed to higher EBITDA, mitigated by present value impact on SIC circuit repayment
- ★ Turkey operations: Recorded a marginally higher LAT of RM32.8mil (4Q18: LAT of RM32.9mil), after taking into account a loss of RM54.2mil (4Q18: RM51.9mil) primarily owing to the amortization of fair value of the concession rights



# **Group 4Q19 Results (vs 3Q19)**

	4Q19		3Q19					C*		AIRPORTS		
(RM 'mil)		C	MALAYSIA		C*	Airports	Variance %		Variance %		Variance %	
Revenue	1,025.5	318.9	1,344.4	980.4	374.7	1,355.2		4.6		(14.9)	_	(0.8)
Other Income	62.2	5.5	67.8	57.9	5.4	63.3		7.5		2.6		7.1
Direct Cost	(216.3)	-	(216.3)	(202.4)	-	(202.4)		(6.8)		-		(6.8)
Operating Cost	(489.1)	(80.1)	(569.3)	(363.7)	(59.7)	(423.4)		(34.5)		(34.1)		(34.4)
User Fee & PSC Share	(124.7)	(27.0)	(151.6)	(115.6)	(29.7)	(145.3)		(7.9)		9.3		(4.3)
EBITDA	257.7	217.4	475.1	356.6	290.7	647.3		(27.7)		(25.2)		(26.6)
Depreciation & Amortisation	(109.0)	(132.5)	(241.4)	(98.4)	(132.2)	(230.7)		(10.7)		(0.2)		(4.7)
Finance Costs	(76.4)	(125.2)	(201.6)	(45.0)	(130.4)	(175.3)		(69.7)		3.9	•	(15.0)
Share of Assoc. & JV Profit	14.1	-	14.1	5.5	-	5.5		157.1		-		157.1
Profit before Tax & Zakat	86.5	(40.3)	46.1	218.7	28.1	246.8		(60.4)		(243.6)		(81.3)
Taxation & Zakat	(24.2)	7.5	(16.6)	(49.7)	0.8	(48.9)		51.4		806.0		66.0
Profit after Tax & Zakat	62.3	(32.8)	29.5	168.9	28.9	197.9		(63.1)		(213.4)		(85.1)
EBITDA Margin (%)	25.1%	68.2%	35.3%	36.4%	77.6%	47.8%		(11.2)ppt		(9.4) ppt		(12.4) ppt
PAT Margin (%)	8.4%	(12.7%)	3.4%	22.3%	7.5%	18.2%		(13.9)ppt		(20.2)ppt		(14.8) ppt



# Group 4Q19 Results (vs 3Q19)

		4Q19		3Q19					C*		<b>Anronis</b>	
(RM 'mil)		C*	MALAYSIA		C*	AIRPORTS	Variance %		Variance %		Variance %	
Revenue	1,025.5	318.9	1,344.4	980.4	374.7	1,355.2	4.	6	(14	4.9)		(0.8)

### **Group revenue decreased by 0.8%**

- **★** Airport operations: RM1,283.3mil (+0.4%)
  - Aeronautical: RM740.3mil (+3.7%) mainly due to higher international passenger movements in Turkey
  - Non-Aeronautical: RM543.0mil (-3.8%) mainly due to increase in retail and rental revenue in Malaysia
- ★ Non-airport operations: RM61.2mil (-20.0%)
  - Project and repair maintenance: RM29.0mil (-34.7%)
  - Hotel: RM25.6mil (+6.0%)
  - Agriculture & horticulture: RM6.5mil (-17.3%)



# Group 4Q19 Results (vs 3Q19)

(DDA locil)	4Q19		3Q19				C*	AIRPORTS		
(RM 'mil)		<b>C</b> ⋆	Airports		C*	Airports	Variance %	Variance %	Variance %	
EBITDA	257.7	217.4	475.1	356.6	290.7	647.3	(27.7)	(25.2)		(26.6)
Profit after Tax and Zakat	62.3	(32.8)	29.5	168.9	28.9	197.9	(63.1)	(213.4)	•	(85.1)

### **Group EBITDA decreased by 26.6%**

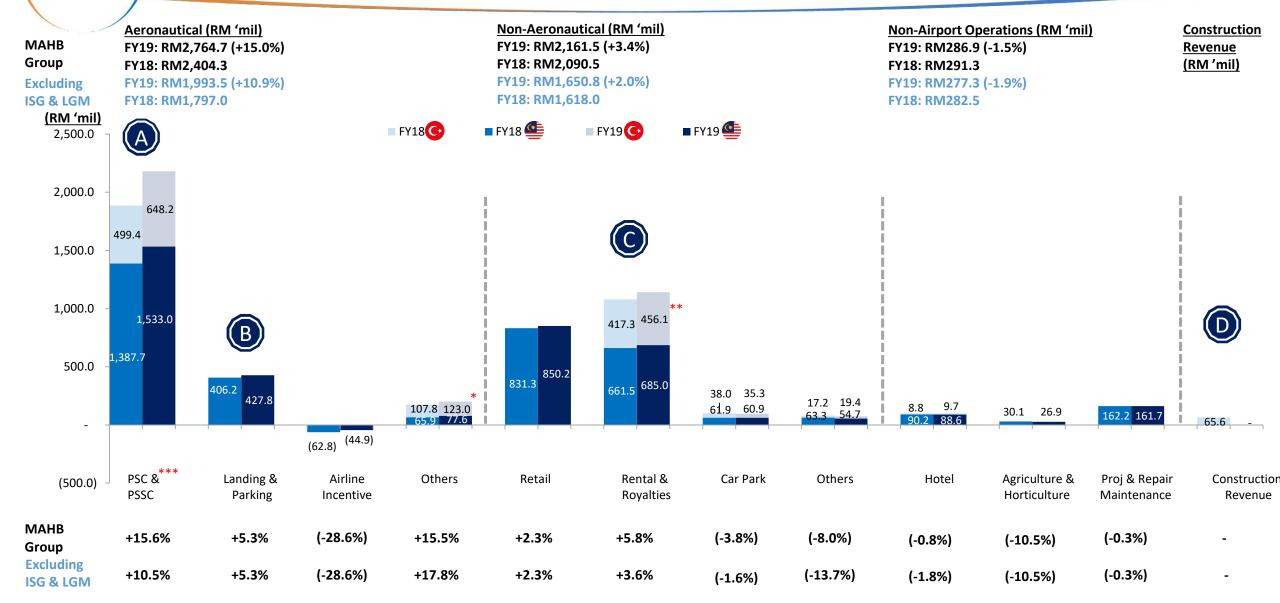
- ★ Malaysia operations: EBITDA contracted by 27.7% mainly due to higher operating expenditure
- ★ Turkey operations: Lower EBITDA by 25.2% in tandem with lower revenue

### **Group Profit after Tax & Zakat decreased by 85.1%**

- ★ Malaysia operations: Lower PAT largely attributable to the decrease in EBITDA and impact on present value on SIC circuit repayment
- Turkey operations: Recorded a LAT of RM32.8mil (3Q19: PAT of RM28.9mil), after taking into account a loss of RM54.2mil (3Q19: RM55.2mil) primarily owing to the amortization of fair value of the concession rights



## **Group Segmental Revenue**



<sup>\*</sup>Included in Turkish operations' aeronautical revenue is ISG's jet fuel farm rental income of EUR8.3mil / RM38.3mil (FY18: EUR7.2mil / RM34.3mil)

<sup>\*\*</sup>Included in Turkish operations' rental and royalties is revenue generated from ISG's duty free business with Setur of EUR58.7 mil / RM271.2 mil (FY18: EUR53.5 mil/ RM254.8 mil)

<sup>\*\*\*</sup>Inclusive of MARCS PSC and MARCS ERL



# **Group Explanatory Notes**



### PSC and PSSC (inclusive of MARCS PSC and MARCS ERL)

The increase in PSC and PSSC is in line with the increase in total passenger movements in Malaysia and international passenger movements in Turkey by 6.1% and 20.6% respectively with ISG also introducing PSSC of EUR3 for departing international passengers



### **Landing & Parking**

Landing & parking revenue in Malaysia increased due to higher aircraft movements by 3.3%. Landing & parking revenue at ISG is collected by the Government of Turkey



### **Rental & Royalties**

Despite the ongoing commercial reset initiatives, the increase in Malaysia was due to higher contribution from land and office rental. Improvements in Turkey's passenger movements 4.1% have also contributed to higher rental & royalties revenue in Turkey



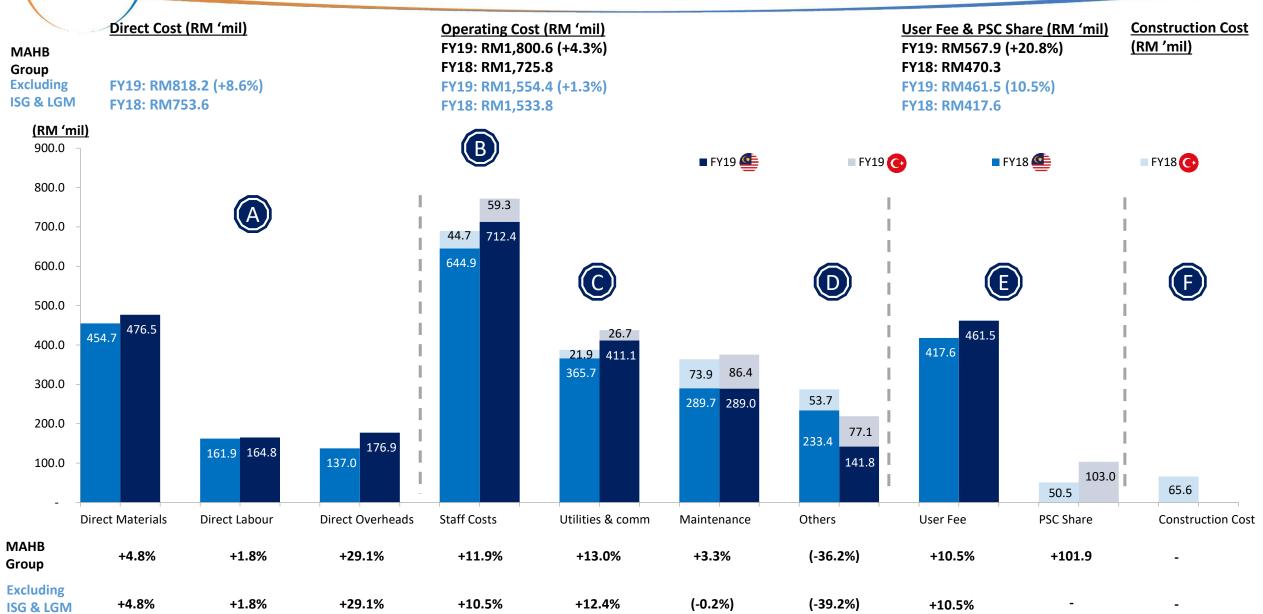
### **Construction Revenue (IC12: Service Concession Agreement)**

IC12 addresses the accounting for 'public-private' arrangements whereby a private sector operator is involved in the construction/upgrading of infrastructure assets to be used in providing public service. Under IC12, the operator may provide construction services to the grantor in exchange for an intangible asset (ie. a right to collect revenue in accordance with the concession agreement)

The ISG boarding hall expansion was completed in July 2018



# **Group Operating Cost**





# **Group Explanatory Notes**



### **Direct Cost**

Increase in direct costs is in line with the increase in revenue from the retail segment and increase in scope of work for the Project & Repair maintenance segment

B

### **Staff Cost**

Increase in staff costs in Malaysia is mainly due to the annual increment of 3%-5.5% as well as increase in total number of Group personnel from 11,617 (FY18) to 11,893 (FY19)

### **Utilities & Communications**

Higher utilities due to increase in electricity tariff effective July 2018 as well as higher consumption

### **Others**

Other expenses is lower for Malaysia due to writeback on provision for doubtful debt

#### **User Fee & PSC Share**

The increase in User Fee is mainly due to higher revenue for airport operations revenue and annual escalation of user fee rate (FY19: 12.20%; FY18: 11.89%). Higher PSC Share for Turkey operation due to the new increase in revenue share arising from the implementation of PSSC from 1 January 2019, where EUR 1.50 of the EUR 3.00 will be shared with the Turkish Government.



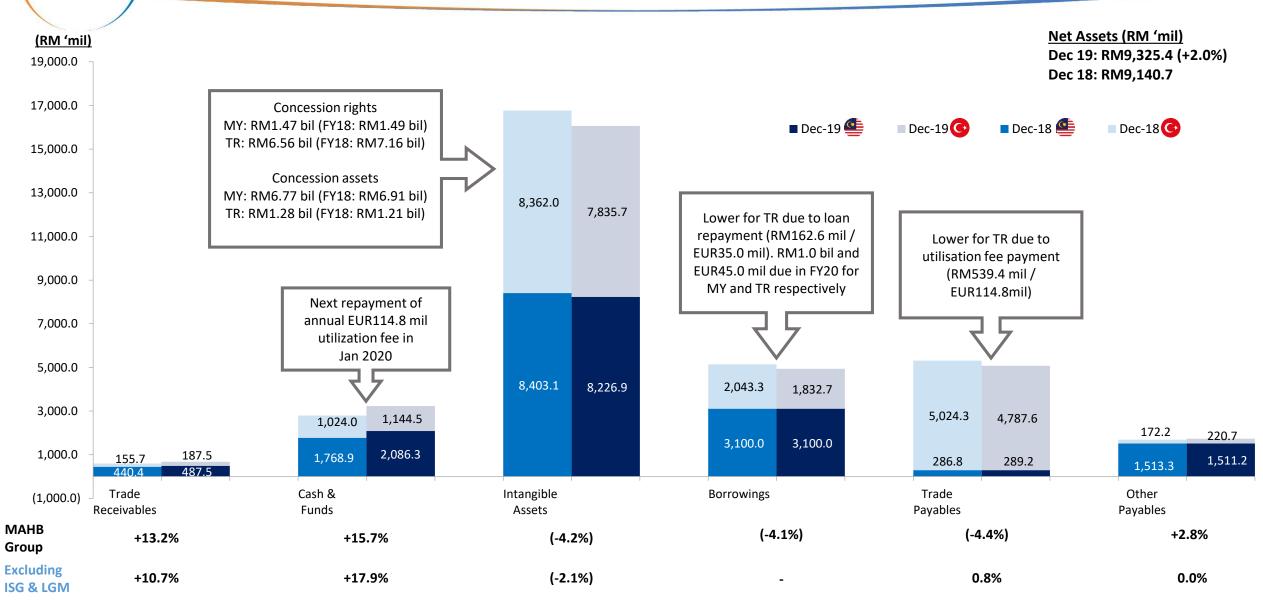
### **Construction Cost (IC12: Service Concession Agreement)**

IC12 addresses the accounting for 'public-private' arrangements whereby a private sector operator is involved in the construction/upgrading of infrastructure assets to be used in providing public service. Under IC12, the operator may provide construction services to the grantor in exchange for an intangible asset (ie. a right to collect revenue in accordance with the concession agreement).

The ISG boarding hall expansion was completed in July 2018



# **Group Balance Sheet**

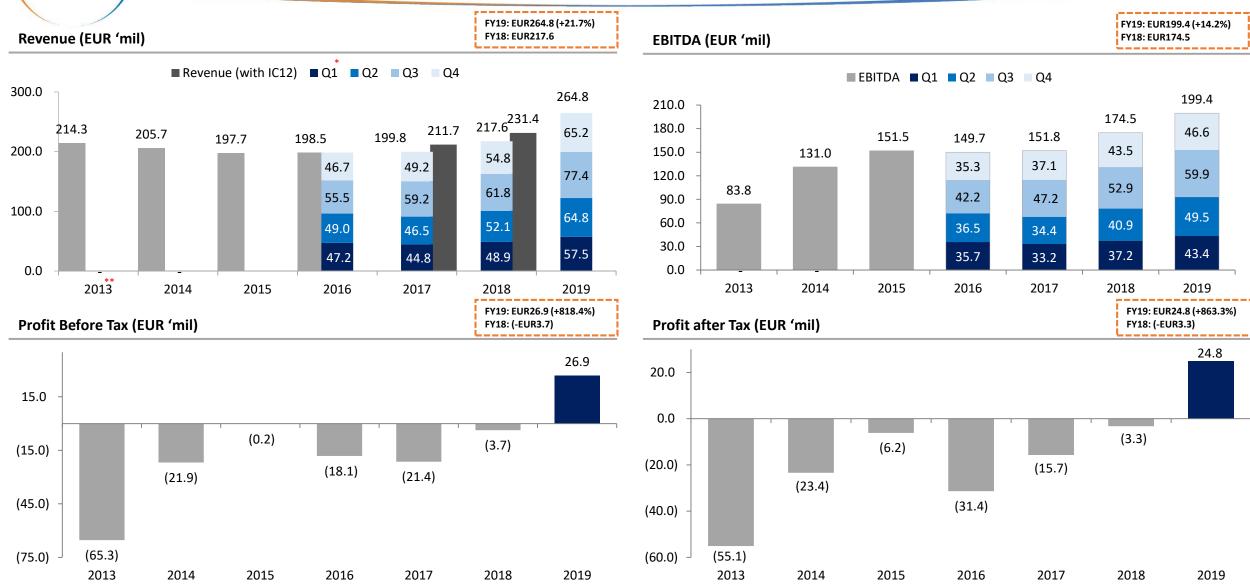


Exchange rate used in balance sheet for FY19: RM4.59/EUR Exchange rate used in balance sheet for FY18: RM4.73/EUR

Turkish Operations (ISG & LGM) Financial Performance



# **ISG Income Statement Summary**

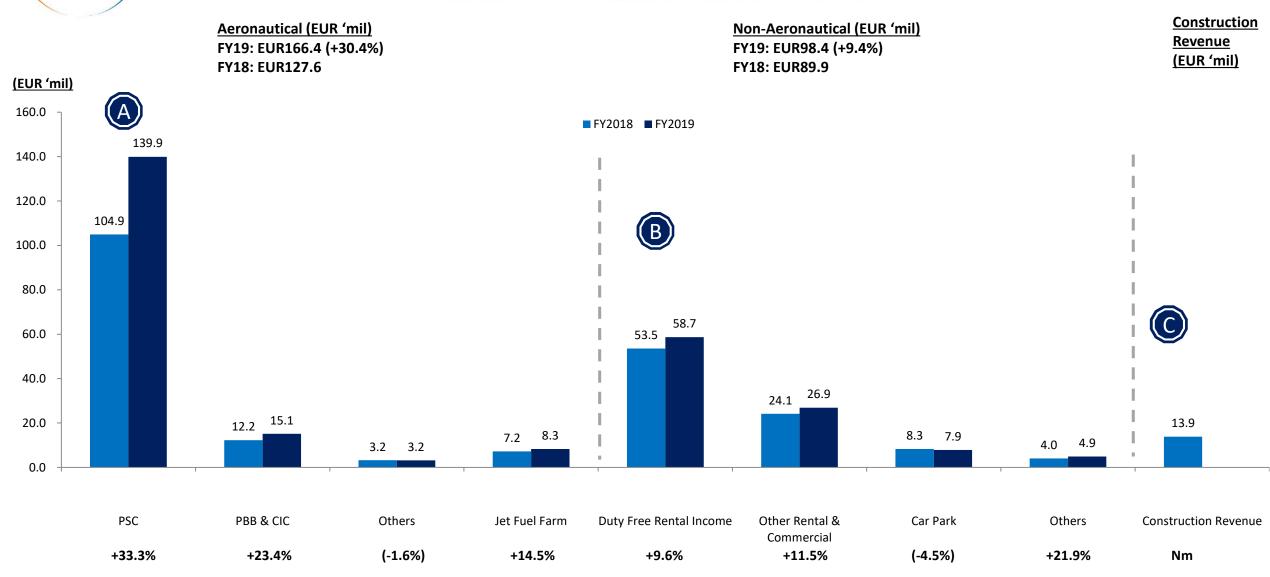


<sup>\*</sup>In relation to IC interpretation 12: Service Concession Arrangement whereby ISG recognised the construction revenues and costs by reference to the stage of completion of Istanbul Sabiha Gokcen International Airport expansion works

\*\*Change of jet fuel supply operations in 2013 from supply of jet fuel to airlines to provision of jet fuel farm services to the jet fuel supplier. With effect from September 2014, ISG further changed its jet fuel farm operations to outright rental of the farm in the form of variable rent (tariff) per ton of jet fuel supplied to airlines



# **ISG** Revenue





# **ISG Explanatory Notes**



### PSC & PSSC

The increase in revenue by 33.3% is mainly due to the 20.6% increase in international passenger traffic, supported by the introduction of passenger security service charges (PSSC) for all departing international passengers

Int	ernational Charges (El	Domestic Charges (EUR)				
PSC	PSSC	Transfer PSC	PSC	Transfer PSC		
15.00	3.00	5.00	3.00	1.00		



### **Duty Free Rental Income**

The increase in duty free rental income was mainly due to the rise in international passenger traffic



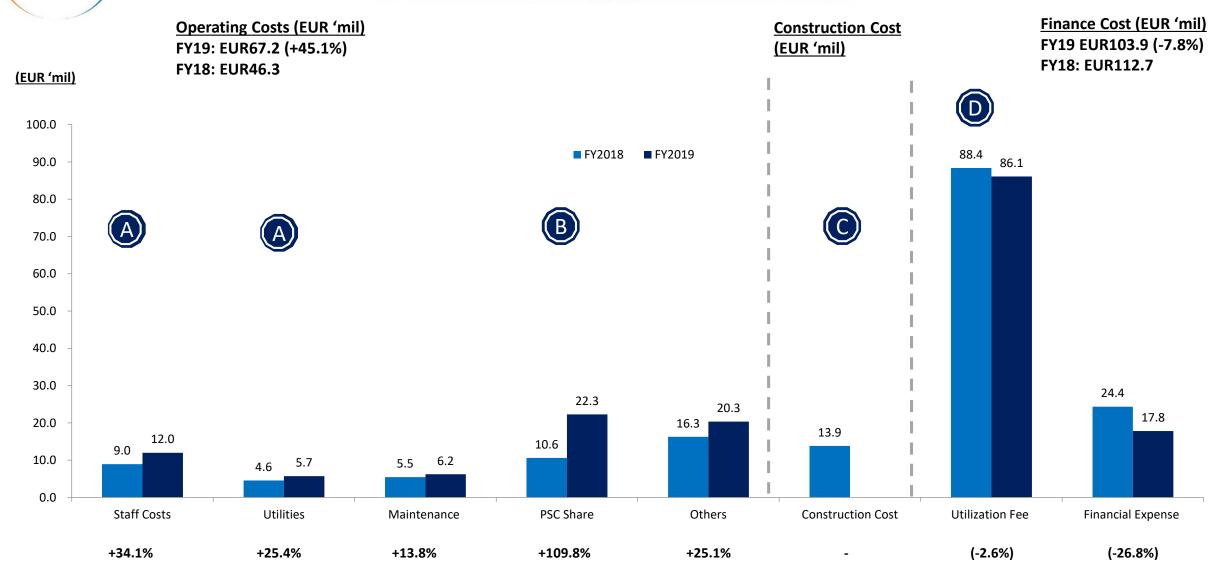
### **Construction Revenue (IC12: Service Concession Agreement)**

IC12 addresses the accounting for 'public-private' arrangements whereby a private sector operator is involved in the construction/upgrading of infrastructure assets to be used in providing public service. Under IC12, the operator may provide construction services to the grantor in exchange for an intangible asset (ie. a right to collect revenue in accordance with the concession agreement)

The ISG boarding hall expansion was completed in July 2018



# **ISG Cost**





# **ISG Explanatory Notes**



### **Staff, Utilities & Maintenance Costs**

The increase was largely attributable to the July 2018 opening of the expanded domestic boarding hall



#### **PSC Share**

Relates to the share of PSC and PSSC to the Turkish Government upon an increase in PSC & PSSC tariff. The increase of 109.8% is due to higher international passenger growth and the introduction of PSSC for all departing international passengers

Revenue SI	nare for International Ch	arges (EUR)	Revenue Share for Domestic Charges (EUR)				
PSC	PSSC	Transfer PSC	PSC	Transfer PSC			
1.50	1.50	2.50	-	0.5			



### **Construction Cost (IC12: Service Concession Agreement)**

IC12 addresses the accounting for 'public-private' arrangements whereby a private sector operator is involved in the construction/upgrading of infrastructure assets to be used in providing public service. Under IC12, the operator may provide construction services to the grantor in exchange for an intangible asset (ie. a right to collect revenue in accordance with the concession agreement)

The ISG boarding hall expansion was completed in July 2018

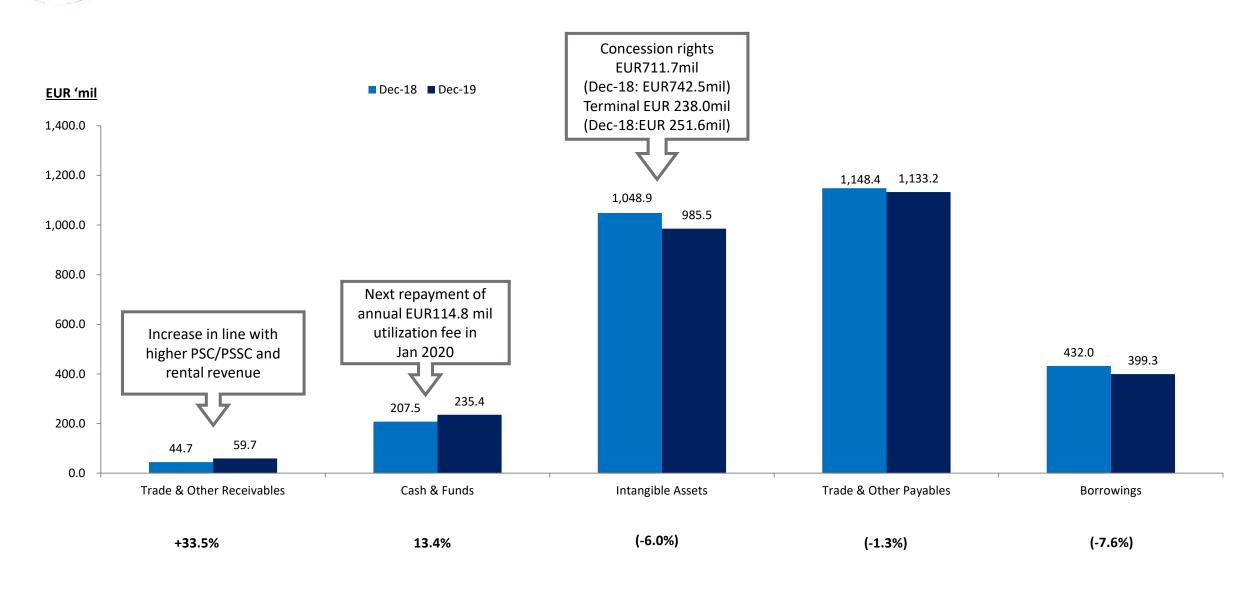


### **Utilization Fee Finance Cost**

The utilization fee liability represents the present value of amounts payable to the Turkish Government in accordance with the Implementation Agreement for the operation of ISG for 24 years. The actual utilization fee payment is based on a step up basis of which the first cycle is EUR76.5 million, followed by an increase of EUR19.1 million for each step up. The first step up to EUR95.6 million was in 2015. The next step up to EUR114.8mil occurred in 2019 with a following step up occurring in 2024. The utilization fee finance cost of EUR86.1mil relates to interest expense on utilization fee liability for the year

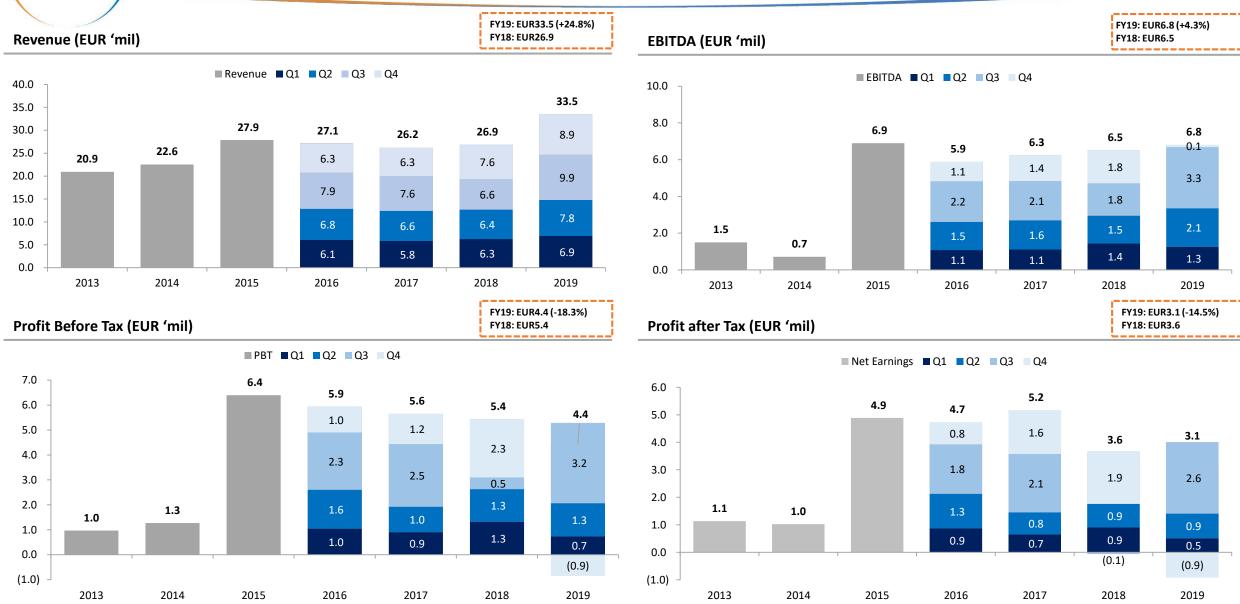


### **ISG Balance Sheet**





### **LGM Income Statement**

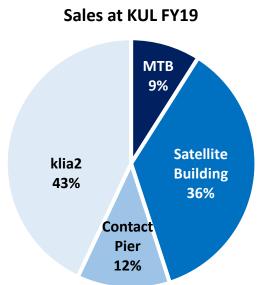


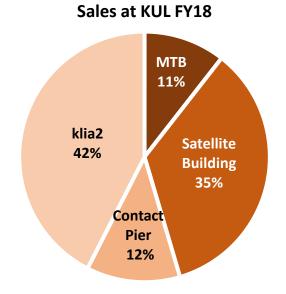




## **KUL - Total Retail and F&B Sales**

		FY19			FY18	Sales	Sales Per	
Description	Sales (RM 'mil)	No. of Pax ('mil)	Sales per Pax (RM)	Sales (RM 'mil)	No. of Pax ('mil)	Sales per Pax (RM)	Variance (%)	Pax Variance (%)
Main Terminal Building	190.9			226.1				
Satellite Building	732.5			736.9				
Contact Pier	249.0			256.0				
Total KLIA Main	1,172.3	29.2	40.14	1,219.0	28.1	43.38	(3.8)	(7.5)
Total klia2	864.4	33.1	26.09	895.3	31.9	28.10	(3.5)	(7.1)
Total KUL (KLIA Main + klia2)	2,036.7	62.3	32.67	2,114.3	60.0	35.26	(3.7)	(7.3)





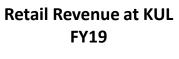
Lower sales per pax at KUL was mainly contributed by:

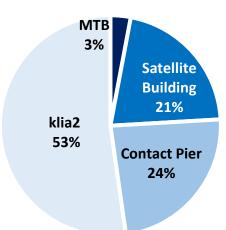
- Continuation of commercial reset in KLIA Main and commencement at klia2
- A faster domestic passenger growth of 6.2% vis-avis the increase of 3.0% in international passengers in KUL



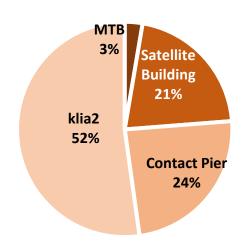
### **KUL - ERAMAN Retail Revenue**

		FY19			FY18		Revenue	Revenue Per
Description	Revenue	No. of Pax	Per Pax	Revenue	No. of Pax	Per Pax	Variance	Pax Variance
	(RM 'mil)	('mil)	Revenue (RM)	(RM 'mil)	('mil)	Revenue (RM)	(%)	(%)
Main Terminal Building	21.6			22.6				
Satellite Building	146.6			145.0				
Contact Pier	165.1			165.0				
Total KLIA Main	333.3	29.2	11.41	332.5	28.1	11.83	0.2	(3.5)
Total klia2	364.9	33.1	11.02	366.8	31.9	11.51	(0.5)	(4.3)
Total KUL (KLIA Main + klia2)	698.1	62.3	11.20	699.4	60.0	11.66	(0.2)	(3.9)





# Retail Revenue at KUL FY18



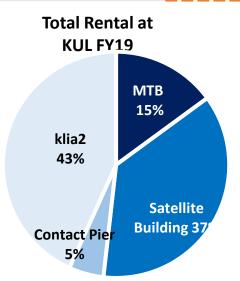
- Top selling duty free products are perfume & cosmetics, followed by tobacco & cigarettes with Chinese citizens being the top spenders per ticket followed by ASEAN passengers
- Eraman commands about 42.2% of total sales at klia2

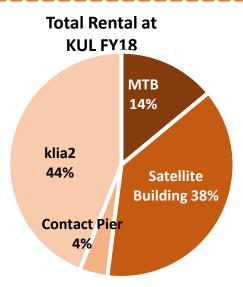
Included in Retail for Malaysia of RM850.2mil (FY18: RM 831.3mil) in pg. 23 are revenue from airports other than KUL *Note: No. of pax includes domestic passengers* 



### **KUL - Retail & F&B Rental**

			FY19								
			Renta	l Revenue (RN	/l 'mil)	!		Renta	Rental Revenue		
Location	No. of Lease out	Space (Sqm)	MGP	Royalty	Total Rental	No. of Lease out	Space (Sqm)	MGP	Royalty	Total Rental	Variance (%)
Main Terminal Building	37	5,348	38.6	11.6	50.2	27	4,135	39.0	11.2	50.1	
Satellite Building	65	7,042	92.9	41.2	134.1	63	7,046	101.9	35.3	137.2	
Contact Pier	7	3,113	11.4	5.2	16.7	10	3,372	9.0	8.0	17.0	
Total KLIA Main	109	15,503	142.9	58.0	200.9	100	14,553	149.9	54.4	204.3	(7.7)
Total klia2	102	14,914	95.2	51.5	146.8	91	14,220	99.6	58.0	157.6	(11.2)
Total KUL (KLIA Main + klia2)	211	30,417	238.1	109.5	347.7	191	28,773	249.4	112.4	361.9	(9.1)





 KLIA Main and klia2 recorded a lower rental revenue mainly due to the on-going commercial reset exercise

Included in Rental & Royalties for Malaysia of RM685.0mil (FY18: RM 661.5mil) in pg. 23 are rental of office, lounges & land RM136.7mil (FY18: RM111.1), advertising RM51.2mil (FY18: RM51.0) and rental from airports other than KUL excluding service & promotion of RM 149.4 (FY18: RM137.5)



## **ISG - Duty Free & Rental**

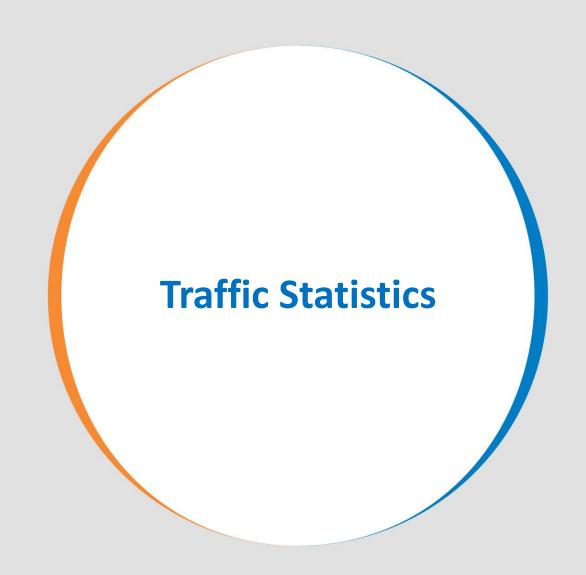
### **ISG's Duty Free**

	FY19		FY	Rental Revenue	
Description	Space (Sqm)	Rental (EUR 'mil)	Space (Sqm)	Rental (EUR 'mil)	Variance (%)
Setur Duty Free	5,050.0	58.7	5,050.0	53.5	9.6

### ISG's Retail & F&B Rental

	FY19		FY	Rental Revenue	
Description	Space (Sqm)	Total Rental (EUR 'mil)	Space (Sqm)	Total Rental (EUR 'mil)	Variance (%)
Food & Beverage	10,120.6	12.1	9,107.0	9.9	22.4
Retail	3,243.2	2.3	2,934.9	1.7	<b>33.6</b>
Total ISG	13,363.8	14.4	12,041.9	11.6	<b>24.0</b>

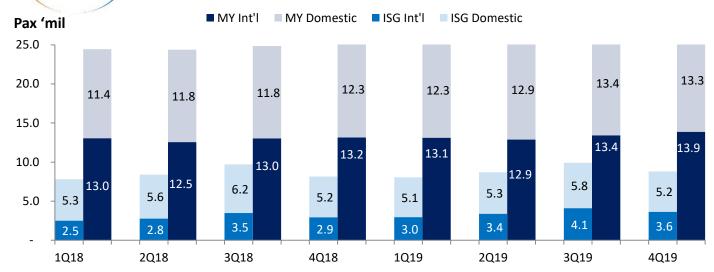
 Solid growth in ISG's duty free, retail and F&B rental due to 20.6% increase in international passenger movements





## **Passenger movements**

#### ISG international passenger mix improved from 34.4% to 39.5%



- ★ Total network of airports registered 5.6% growth
- ★ There has been an increase in domestic passenger movements by 9.5% in Malaysia. Furthermore, there has also been an increase in direct international services to MASB airports which has reduced some movements through KLIA
- ♣ Positive developments in Turkey continued, with a 4.1% increase total passenger for FY19, contributed by international passenger traffic growth of 20.6%

	KLIA Main			klia2			KLIA (KUL)			MASB Airports*			MY Airports			ISG (SAW)			MAHB Group		
	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %
International	23.4	22.9	<b>2.4</b>	21.5	20.7	<b>3.8</b>	44.9	43.6	<b>3.0</b>	8.3	8.1	<b>2</b> .9	53.3	51.7	<b>3.0</b>	14.1	11.7	<b>2</b> 0.6	67.3	63.4	<b>6.2</b>
ASEAN	9.1	8.9	2.4	12.4	11.8	5.0	21.5	20.7	<b>3</b> .9	5.0	4.8	<b>3.3</b>	26.5	25.5	<b>3.8</b>						
Non-ASEAN	14.3	14.0	2.4	9.1	8.9	<b>2.2</b>	23.4	22.9	<b>2.3</b>	3.4	3.3	2.4	26.8	26.2	<b>2.3</b>						
Domestic	5.8	5.3	<b>1</b> 0.4	11.6	11.1	<b>4.2</b>	17.4	16.4	<b>6.2</b>	34.5	31.0	<b>11.3</b>	51.9	47.4	<b>4</b> 9.5	21.4	22.4	<b>(</b> 4.4)	73.3	69.8	<b>5.0</b>
Total	29.2	28.1	3.9	33.1	31.9	<b>3</b> .9	62.3	60.0	<b>A</b> 3.9	42.8	39.1	9.5	105.2	99.1	<b>6</b> .1	35.5	34.1	<b>4</b> .1	140.6	133.2	<b>5</b> .6

#### New destinations for home-based carriers in FY19

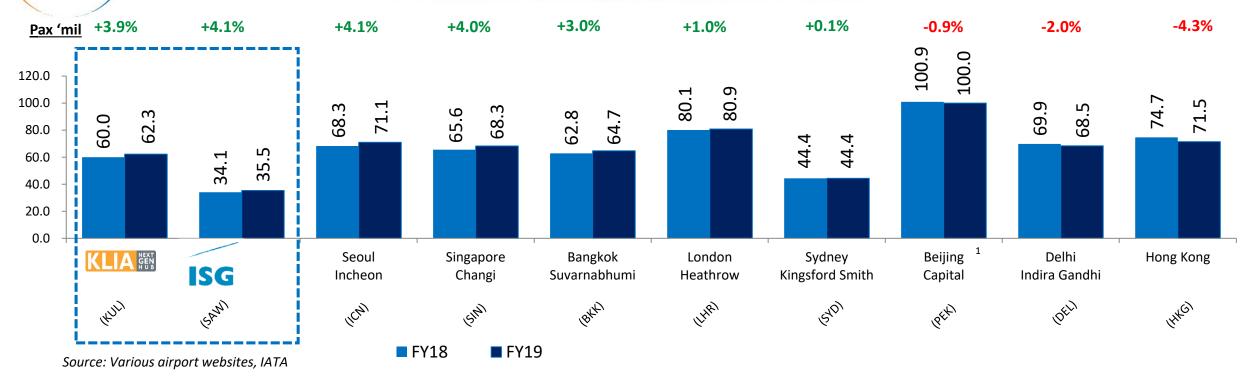
Malaysia Airlines/Firefly	AirAsia/AirAsiaX		<u>Malindo Air</u>		<u>Pegasus</u>	
KUL-Kochi KUL-Solo KUL-Pekanbaru KUL-SAW (Charter) KBR-Johor Bahru	KUL-Taipei-Osaka KUL-Fukuoka KUL-Can Tho KUL-Quanzhou KUL-Lanzhou	KUL-Da Lat BKI-BTU BKI-SBW BKI-Bandar Seri Begawan MKZ-PEN	KUL-Denpasar-Adelaide KUL-Taipei-Hokkaido KUL-Zhengzhou KUL-Chengdu KUL- Denpasar-Sydney	KUL-Varanasi LGK-Phuket BKI-SDK MKZ-LGK MKZ-KBR	SAW-Riyadh SAW-Basra SAW-Eindhoven SAW-Manchester SAW-Venice	SAW-Casablanca SAW-Ras al-Khaimah
SZB-Seletar	KUL-Narita		KUL-Da Nang			12

<sup>\*</sup>MASB Airports refers to the 38 Malaysian airports other than KLIA/KUL operated by Malaysia Airports Sdn Bhd



## **Airport peers comparison**

#### **KUL** pax growth one of the fastest against regional peers





- Industry-wide revenue passenger kilometres (RPKs) expanded by 4.2% in 2019.
- 2019 air travel demand outcome was impacted by a softer (but still supportive) global economic backdrop and weaker business confidence amidst international trade tensions.
- Capacity expanded by 3.4% in 2019 as a whole, a slower pace compared to that of demand. As a result, industry wide passenger load factor reached a new record high of 82.9%



## **Aircraft movements**

## Foreign carriers continue to add new services and routes

#### ATM '000 ■ ISG Int'l ■ ISG Domestic MY Domestic 200.0 141.4 138.7 133.9 128.7 132.8 150.0 125.4 127.4 128.7 100.0 50.0 33.8 88.5 32.4 90.3 35.2 89.3 35.7 85.6 31.8 85.2 38.6 88.0 33.0 86.2 87.0 33.4 27.6 24.2 24.8 23.5 21.4 20.3 21.2 18.1 1Q18 2Q18 3Q18 4Q18 1Q19 2Q19 3Q19 4Q19

#### Snapshot of new services from foreign based carriers in FY19

Airline	Routing	Frequency	Effective		
	New Services				
Citilink Indonesia	Surabaya-KUL	4x weekly	30/1		
Citilink Indonesia	Jakarta-KUL	4x weekly	26/2		
Indigo	Chennai-KUL	14x weekly	15/7		
Air Arabia Maroc	Tangier-SAW	2x weekly	4/7		
Indonesia AirAsia	Belitung-KUL	4x weekly	2/10		
Pobeda	Krasnodar-SAW	2x weekly	30/10		
Citilink Indonesia	Denpasar-KUL	Daily	8/11		
	New Airlines				
Ariana Afghan Airlines	Kabul-SAW	2x weekly	9/4		
Air Busan	Busan-BKI	Daily	22/5		
Batik Air	Jakarta-PEN	Daily	29/5		
<b>Kuwait Airways</b>	Kuwait-SAW	Daily	1/6		
Jazeera Airways	Kuwait-SAW	3x weekly	15/6		
Royal Air Maroc	Casablanca-SAW	Daily	25/6		
Air Arabia	Sharjah-KUL	Daily	1/7		
Scoot	Singapore-KBR	3x weekly	2/7		
Salam Air	Muscat-SAW	2x weekly	3/7		
Qatar Airways	Doha-PEN-LGK	5x weekly	15/10		
Royal Brunei	Bandar Seri Begawan – SDK/TWU/BTU/SBW	6x weekly	28/10		
Qingdao Airlines	Quanzhou-PEN	2x weekly	29/10		
<b>Shenzhen Airlines</b>	Shenzhen-PEN	4x weekly	18/12		
SCAT Airlines	Almaty-LGK	Cha	rter		

	KLIA Main klia2			KLIA (KUL)			MASB Airports*		MY Airports		ISG (SAW)			MAHB Group		ıp					
	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %	FY19	FY18	Var %
International	147.6	151.5	<b>(</b> 2.5)	128.8	123.5	<b>4.3</b>	276.4	275.0	<b>1</b> 0.5	74.6	74.0	0.8	351.0	348.9	<b>0</b> .6	97.9	83.2	<b>1</b> 7.6	448.9	432.1	<b>1</b> 3.9
Domestic	53.2	49.6	<b>7.1</b>	77.7	74.1	<b>4.8</b>	130.9	123.8	<b>5</b> .7	410.7	391.2	<b>5</b> .0	541.5	515.0	<b>5</b> .2	132.4	141.5	<b>V</b> (6.5)	673.9	656.6	<b>2</b> .6
Total	200.8	201.1	<b>(</b> 0.2)	206.5	197.6	4.5	407.3	398.8	<b>2</b> .1	485.2	465.2	<b>4</b> .3	892.5	864.0	<b>1</b> 3.3	230.3	224.7	<b>2</b> .5	1,122.8	1,088.7	<b>1</b> 3.1

<sup>\*</sup>MASB Airports refers to the 38 Malaysian airports other than KLIA/KUL operated by Malaysia Airports Sdn Bhd



# **Notes**



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#### MALAYSIA AIRPORTS HOLDINGS BERHAD

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